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**From:** Kraft, Andrew [Kraft.Andrew@epa.gov]  
**Sent:** 8/28/2013 5:10:38 PM  
**To:** Kraft, Andrew [Kraft.Andrew@epa.gov]; Jinot, Jennifer [Jinot.Jennifer@epa.gov]; Bateson, Thomas [Bateson.Thomas@epa.gov]; Kushman, Mary [Kushman.Mary@epa.gov]; Makris, Susan [Makris.Susan@epa.gov]; Subramaniam, Ravi [Subramaniam.Ravi@epa.gov]; Whalan, John [Whalan.John@epa.gov]; Vulimiri, Suryanarayana [Vulimiri.Sury@epa.gov]; Cooper, Glinda [Cooper.Glinda@epa.gov]; Bayliss, David [Bayliss.David@epa.gov]  
**CC:** Glenn, Barbara [Glenn.Barbara@epa.gov]; Sonawane, Bob [Sonawane.Bob@epa.gov]  
**Subject:** RE: ACTION ITEM FOR TEAM: This week!!  
**Attachments:** Issues and Trajectories 082813reorg.docx

Please use the attached version for providing comments.

The document has been substantially revised in response to very insightful comments from Ravi and Jennifer.

Thanks!

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**From:** Kraft, Andrew  
**Sent:** Wednesday, August 28, 2013 11:09 AM  
**To:** Jinot, Jennifer; Bateson, Thomas; Kushman, Mary; Makris, Susan; Subramaniam, Ravi; Whalan, John; Vulimiri, Suryanarayana; Cooper, Glinda; Bayliss, David  
**Cc:** Glenn, Barbara; Sonawane, Bob; Kraft, Andrew  
**Subject:** ACTION ITEM FOR TEAM: This week!!  
**Importance:** High

Hello again,

David has agreed to start trying to get buy-in from the IRIS management (and others- possibly Ken) on key controversies that are likely to arise.

We wanted to start trying to flag (and air) these potential issues prior to the management review. The review is currently slated for only 2 weeks in November- which we all know is unrealistic and will cause substantial delays if Vince, Lynn, John, or others disagree with one of our major decisions.

I would like to get the individual management reviewers to "sign-off" or "agree" with the directions we have decided to head in before it is too late.

David has asked us to identify 4 or 5 major issues that are likely to come up. I have introduced what I think are probably the 5 largest (in no order) in the attached document. As soon as possible (by Friday, ideally), please provide comments as to whether you think these are the top 5 likely to be "attacked", and any edits you may have to my quickly drafted text. Note: I would like to keep this under ~2 pages, so managers will actually read it☺.

Also note: there is a scheduling meeting immediately following our FA meeting today, so I should have an update for the team tomorrow or early next week.

Thanks!  
Andrew

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**From:** Kraft, Andrew  
**Sent:** Wednesday, August 28, 2013 9:24 AM  
**To:** Jinot, Jennifer; Bateson, Thomas; Kushman, Mary; Makris, Susan; Subramaniam, Ravi; Whalan, John; Vulimiri, Suryanarayana; Cooper, Glinda; Bayliss, David

**Cc:** Fritz, Jason; Glenn, Barbara; Kraft, Andrew

**Subject:** Respiratory Effects MOA

Hello team,

Please find my next iteration of the MOA figure for the assessment.

## Ex. 5 Deliberative Process (DP)

Thanks,  
Andrew